

December 15, 2008

To whom it may concern:

I have had the pleasure of knowing Gary Bedian for the past five years. As the Senior VP of Acquisitions and Development for Interstate Hotels and Resorts, I have been at the negotiating table with Mr. Bedian on several occasions and each has been a pleasant learning experience for me personally.

Whether we were navigating through a new management agreement on a property for which he served as the asset manager, or we were together working on a franchise deal with a major flag, Mr. Bedian demonstrated a unique ability to bring all parties together toward a common goal while adeptly protecting the interest of his owners. I believe Mr. Bedian's achievements are due primarily to his integrity, intelligence and a secure understanding of the needs of his colleagues.

I am honored that Mr. Bedian has asked me to write this letter of recommendation and would be pleased to give you further details of my experiences with him if you wish to call me at 703-387-3338.

Sincerely yours,



Larry Shupnick
Senior VP of Acquisitions and Development – Interstate Hotels